

Key Policy Changes Impacting Higher Education and Their Relevance to Occupational Therapy Programs

Neil Harvison PhD, OTR, FNAP, FAOTA April 1, 2025



Objectives

- Identify key policy changes proposed and implemented by the new Administration and Congress.
- Understand who are the key players and platforms informing this policy.
- Understand the impact of policy changes on higher education.
- Identify specific challenges impacting OT & OTA programs.



I. Policy changes proposed and implemented by the new Administration and Congress.

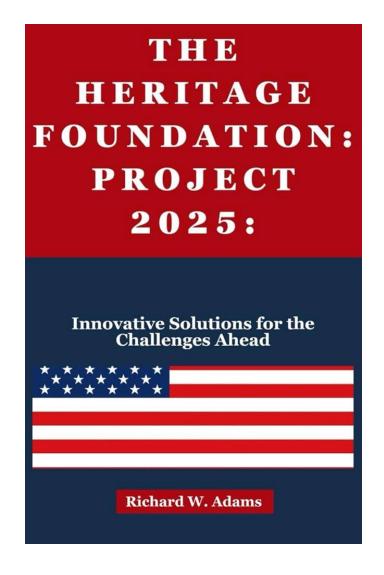


Elimination of the Education Department





The elimination of USDOE has long been a focus of the Republican platforms.





The Department was created through the Department of Education Organization Act (1979).



Department of Health, Education, and Welfare

Department of Education



Department of Health and Human Services





Because it was created by an act of Congress ...

Elimination of the USDOE requires congressional approval and would require 60 votes in the Senate and majority in the House.

Senate

Majority – 53 seats (Republicans)
Minority – 47 seats (45 Dems / 2 Independents)

House

Majority – 218 seats (Republicans) Minority – 214 seats (Democrats) * 3 vacant



President Trump has directed Education Secretary Linda McMahon through executive order to develop plans to "dismantle" the Department of Education.



Implemented:

- Elimination of a number of discretionary programs.
- Institute of Education Sciences (IES), contracts terminated.
- National Center for Educational Statistics (NCES) was reduced.
- Reduced Office of Civil Rights.
- Staff reductions- approx. 50%

Proposals:

- Transfer key programs, such as the Individuals with Disabilities Education Act (IDEA), to HHS.
- Shift student loan management back to the Treasury SBA?
- Transfer key programs to the States.
- Change the role of accreditors.



March 20, 2025- When the President signed the Executive Order.... Karoline Leavitt told reporters that the "Education Department will, for instance, retain oversight of student loans and Pell Grants"....

March 22, 2025- According to the president, the estimated \$1.7 trillion student loan portfolio will no longer be managed by the Department of Education's Federal Student Aid (FSA) office. Instead, the **Small Business Administration** will now oversee student loans, he said Friday in the Oval Office.



The United States Small Business Administration (SBA) is an independent agency of the United States government.



The mission of the Small Business Administration is "to maintain and strengthen the nation's economy by enabling the establishment and viability of small businesses and by assisting in the economic recovery of communities after disasters."

The agency does administer a portfolio of loan programs.



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Note: March 21,2025 - Small Business Administration announced that it is **cutting 43% of its workforce**.



Overhaul of the Department of Education Office of Civil Rights



Following initiatives were eliminated through executive order on January 25, 2025:

- Department's Diversity & Inclusion Council,
- Employee Engagement Diversity Equity Inclusion Accessibility Council (EEDIAC),
- DEI training and service contracts,
- Department's Equity Action Plan.



In addition:

- Career Department staff tasked with implementing the previous administration's DEI initiatives put on paid administrative leave,
- Removal of over 200 web pages from the Department's website that housed DEI resources.



February 14, 2025: Dear Colleague letter from the Craig Trainor Acting Assistant Secretary for Civil Rights

All educational institutions are advised to:

- (1) ensure that their policies and actions comply with existing civil rights law;
- (2) cease all efforts to circumvent prohibitions on the use of race by relying on proxies or other indirect means to accomplish such ends; and
- (3) cease all reliance on third-party contractors, clearinghouses, or aggregators that are being used by institutions in an effort to circumvent prohibited uses of race. ("[U]niversities may not simply establish through application essays or other means the regime we hold unlawful today.").

Institutions that fail to comply with federal civil rights law may, consistent with applicable law, face potential **loss of federal funding**.



February 28, 2025: Frequently Asked Questions About Racial Preferences and Stereotypes Under Title VI of the Civil Rights Act.

- FAQs are intended to anticipate and answer questions that stem from OCR's February 14, 2025 "Dear Colleague" Letter.
- Clarified the **responsibility of all members of the community to report violation** of the new regulations to the Department.

March 14, 2025

Over 50 universities are under investigation as part of the anti-DEI crackdown:

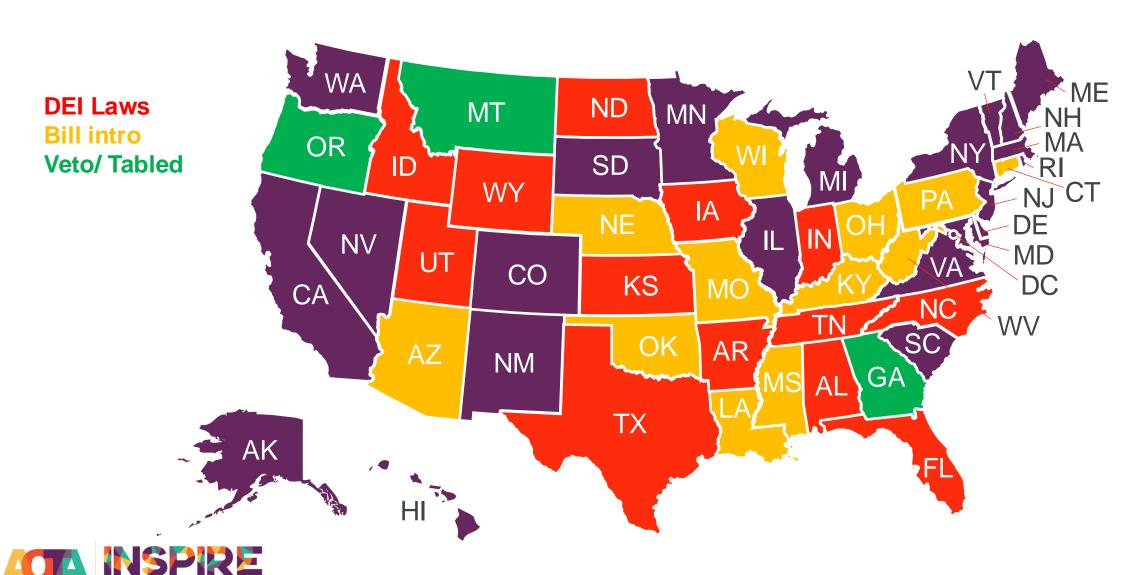
- 52 universities in 41 states, accused of using "racial preferences and stereotypes in education programs and activities."
- Schools partnered with The PhD Project, a nonprofit that helps Black, Latino and Native American students earn doctoral degrees in business.



At least 6 institutions of higher education are being probed for awarding alleged "impermissible race-based scholarships".



State Anti-DEI Legislation



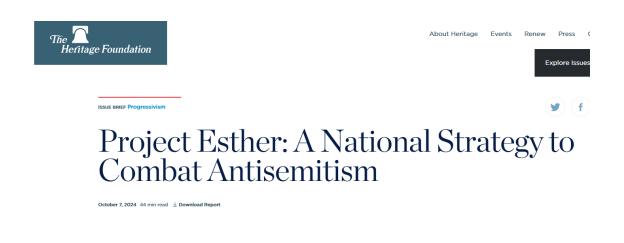
Antisemitic Discrimination and Harassment

March 10, 2025

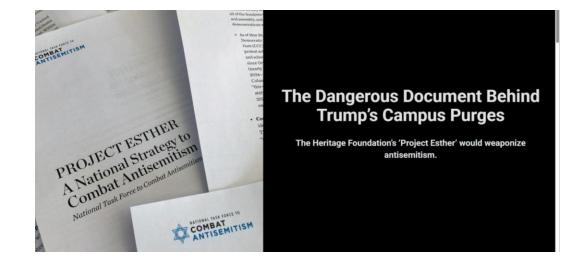
- U.S. Department of Education's Office for Civil Rights has 60 Universities Under Investigation for Antisemitic Discrimination and Harassment.
- Letters warn of potential enforcement actions if institutions do not fulfill their obligations under Title VI of the Civil Rights Act to protect Jewish students on campus.



Antisemitic Discrimination and Harassment



https://www.heritage.org/progressivism/report/proje ct-esther-national-strategy-combat-antisemitism



https://www.chronicle.com/article/the-dangerous-document-behind-trumps-campus-purges



Title IX

- On January 9, 2025, the U.S. District Court for the Eastern District of Kentucky vacated the Biden administration's 2024 Title IX regulations nationwide.
- With the Kentucky court's action, the prior 2020 regulations were back in effect nationwide.

Title IX

PRESS RELEASE

U.S. Department of Education to Enforce 2020 Title IX Rule Protecting Women

Education Department will return to enforcing Title IX protections on the basis of biological sex in schools and on campuses

JANUARY 31, 2025

Funding and financial aid programs

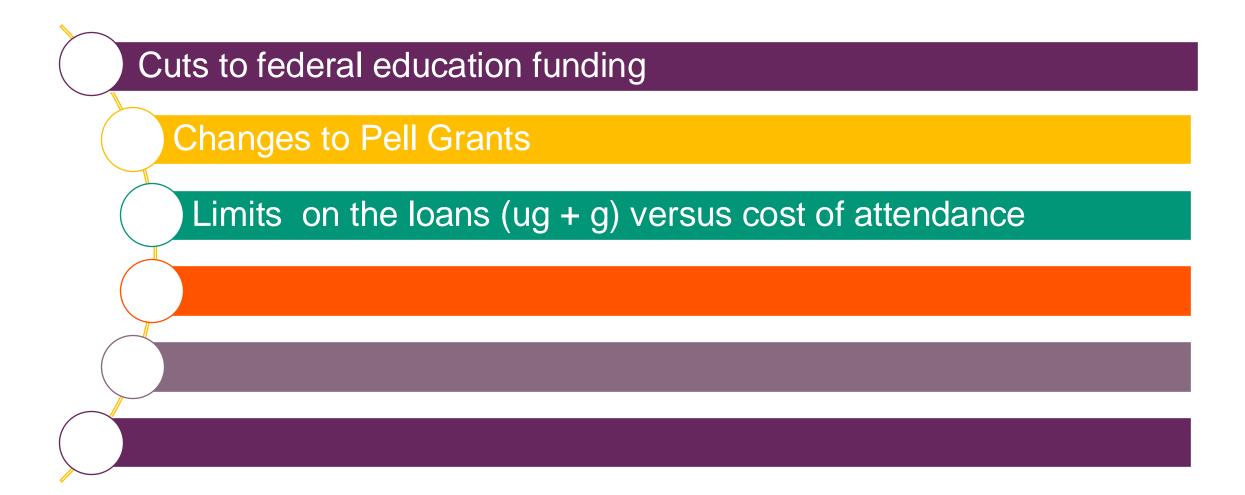












Cuts to federal education funding

Changes to Pell Grants

Limits on the loans (ug + g) versus cost of attendance

Eliminate grad plus and parent plus loans – move to commercial loan market



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Limit Loan Forgiveness Programs (PSLF)



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Eliminate grad plus and parent plus loans – move to commercial loan market

Limit Loan Forgiveness Programs (PSLF)

Eliminate the Income-Driven Repayment (IDR) programs



Impact on Research & Grants



Budget Cuts

NIH, NSF & other agencies.



Funding Priorities

Elimination of funding of selected research and limitations on indirect costs.



Capacity & Pipeline

Reduced research training programsrescinded funding for PhD students.



Regulation and accreditation



Deregulation

Executive Order (1/31) – "Unleashing Prosperity through Deregulation".

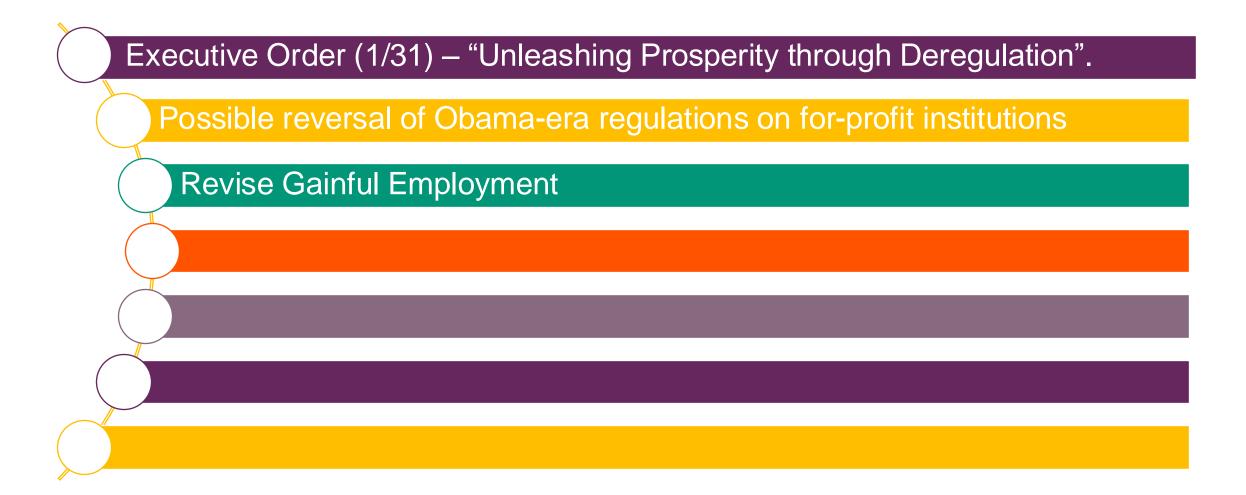


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Reversal of Biden-era Title IX regulations



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Reversal of Biden-era Title IX regulations

Rescinded DHS "sensitive locations" policy



Executive Order (1/31) – "Unleashing Prosperity through Deregulation". Possible reversal of Obama-era regulations on for-profit institutions Revise Gainful Employment Likely to revisit the 90/10 loophole Reversal of Biden-era Title IX regulations Rescinded DHS "sensitive locations" policy **Higher Education Act**



Accreditation

President Trump

- Called accreditors a failure and too focused on pushing liberal agendas.
- Many comments focused on DEI related standards.
- Proposed possible removal of existing accreditors and put a "new" accreditation system in the USA.



Accreditation

Project 2025, The conservative blueprint for a second Trump presidency, argues that accreditors should be severely limited, or removed from the higher education system completely.



Source: https://www.project2025.org/

Accreditation – Role

Regulation of higher education in the United States:

The Higher Education Act of 1965 (HEA) designates three separate entities—states, accreditation agencies, and the U.S. Department of Education (ED)



Triad

Accrediting Agencies:

non-governmental organizations that ensure quality.

Regulation of higher education in the United States



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Regulation of higher education in the United States

State governments:

regulate higher education within their borders, often through agencies responsible for consumer protection.



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Accrediting Agencies:

non-governmental organizations that ensure quality.



Oversees the accreditation process, establishes regulation for federal financial aid eligibility.

(Title IV)

Regulation of higher education in the United States

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regulate higher education within their borders, often through agencies responsible for consumer protection.



Recognition by the USDE

- To be recognized by the US Department of Education (USDOE), an accrediting agency must demonstrate that its accreditation is required for institutions to participate in federal programs.
- A Title IV "gatekeeper" is an accrediting agency recognized by the U.S.
 Department of Education that ensures institutions and programs meet
 the criteria for participating in Title IV.
- Title IV refers to federal financial aid programs for postsecondary students, authorized under Title IV of the Higher Education Act of 1965, as amended. These programs include federal loans, grants, and workstudy programs.



Accreditation

Proposed solutions:





Broader implications



New Administration Policies



Reshaping of Higher Education Landscape



Ongoing Debate on role of higher education institutions in society.



Support for Policies

Policies promote accountability.

Efforts to reduce ideological bias in education.

New Administration Policies



Reshaping of Higher Education Landscape



Ongoing debate on role of higher education institutions in society.



Support for Policies

New Administration Policies

Concerns about Policies

Policies promote accountability.

Reshaping of Higher Education Landscape Risks to academic freedom and research excellence.

Efforts to reduce ideological bias in education.

Ongoing debate on role of higher education institutions in society.

Loss of institutional autonomy.



II. Who are the key players and platforms informing this change?







Secretary Linda McMahon

- Chair of the America First Action SuperPAC, and America First Policy, LLC. (2019-2025)
- Administrator for Small Business Administration (2017-19).
- 2 unsuccessful runs for Senate but has not held elected office.
- World Wrestling Executive



Penny Schwinn - Deputy Secretary of Education nominee

- Tennessee Commissioner of Education (2019–2023). Spearheaded a \$500 million high school initiative to align K-12 education with postsecondary and workforce needs.
- Began her career as an educator.

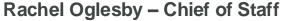


Nicholas Kent - Under Secretary nominee

- Deputy Secretary of Education for the Commonwealth of Virginia, focused on the Governor's postsecondary education strategy.
- Chief Policy Officer at Association for Career Education Colleges and Universities,
- Began his career in an accreditation agency.







- Chief State Action Officer,
 America First Policy
 Institute's
- Chief of Policy, Governor Kristi Noem in South Dakota



Jonathan Pidluzny – Deputy Chief of Staff for Policy and Programs

- Director of the Higher Education Reform Initiatives at the America First Policy Institute.
- Vice President of Academic Affairs at the American Council of Trustees and Alumni.



Craig Trainor - Deputy Assistant Secretary for Policy, Office for Civil Rights

- Senior Special Counsel with the U.S. House of Representatives Committee on the Judiciary under Chairman Jim Jordan (R-OH),
- Senior Litigation Counsel with the America First Policy Institute



Guiding platforms



Guiding Platforms: College Cost Reduction Act





H.R. 6951, The College Cost Reduction Act introduced as a bill by Representative Foxx in 2024. Although the bill did not pass both houses of Congress the principles included in the bill have been repeated in the Administration and House platforms.

- Accreditation & Regulation:
 - End the regional accreditation monopoly
 - Focuses accreditors' review on outcomes rather than inputs.
 - Repeals excessive and burdensome regulations that increase administrative costs.
 - Make it easier for students to transfer credits.

Transparency:

- Ensures college costs is clear, accessible, and consumerfriendly through standardized financial aid offers.
- Streamlines reporting on college outcomes which will allow prospective students to assess their potential ROI.
- Requires up-front, guaranteed price in order to receive performance-based funding, allowing students to know the cost of an entire degree program before they enroll.



Loans:

Sunsets the inflationary PLUS loan program which effectively allows for unlimited borrowing, resulting in skyrocketing costs for graduate students while creating a debt trap for countless low-income families.



Loans:

 Institutes loan limits that vary by fields of study that provides financial aid administrators flexibility to further reduce borrowing at their institution. Simplifies and improves student loan repayment, offers targeted relief to those harmed by the current system, and provides repayment assistance to struggling borrowers to ensure they always see progress towards paying off their loans.



Guiding Platforms: Project 2025

Project 2025

Mandate for Leadership
The Conservative Promise



Project 2025

- Department of Education:
 - Decreased regulation of higher education system with limited involvement from the federal government.
 - Federal government's only role in education policy should be "that of a statistics-gathering agency that disseminates information to the states."



Project 2025

Department of Education:

- Call to break up the Education Department and disperse the management of federal education programs—those that would still exist, that is—across multiple agencies.
- oe.g.
 - Office for Civil Rights would move to the Department of Justice
 - Bureau of Indian Affairs would oversee tribal colleges and universities.
 - Treasury Department would handle the federal student loan portfolio.



Congress



U.S. SENATE COMMITTEE ON Health, Education Labor & Pensions





Rand Paul, M.D. (R - KY)
Susan Collins (R - ME)
Lisa Murkowski (R - AK)
Markwayne Mullin (R - OK)
Roger Marshall, M.D. (R - KS)
Tim Scott (R - SC)

Josh Hawley (R - MO)
Tommy Tuberville (R - AL)
Jim Banks (R - IN)
Jon Husted (R - OH)
Ashley Moody (R - FL)

Patty Murray (D - WA)
Tammy Baldwin (D - WI)
Chris Murphy (D - CT)
Tim Kaine (D - VA)
Maggie Hassan (D - NH)

John Hickenlooper (D - CO) Ed Markey (D - MA) Andy Kim (D - NJ) Lisa Blunt Rochester (D - DE) Angela Alsobrooks (D - MD)



Priorities

- Overall support for the President's agenda...
 - 03.20.2025, Chair Cassidy Applauds Trump Effort to Return Education Power to Students & Families
 - 03.27.2025, (HELP) Committee held a hearing to address the continued antisemitic attacks and harassment against Jewish students on college campuses.
 - Nominations for HHS, CDC, FDA. CMS etc.



What to watch...

- SUPPORT Act for Patients and Communities
 Reauthorization which would reauthorize key
 federal programs to address the opioid epidemic
 and support patients with substance use
 disorders.
- Mental Health Professionals Loan Forgiveness bill.





SUBCOMMITTEE ON HIGHER EDUCATION AND WORKFORCE DEVELOPMENT

Republicans

- Rep. Burgess Owens (Chair)
- Rep. Glenn "GT" Thompson, Pennsylvania
- Rep. Glenn Grothman, Wisconsin
- Rep. Elise M. Stefanik, New York
- Rep. Jim Banks, Indiana
- Rep. Lloyd Smucker, Pennsylvania
- Rep. Bob Good, Virginia
- Rep. Nathaniel Moran, Texas
- Rep. Lori Chavez-DeRemer, Oregon
- Rep. Brandon Williams, New York
- Rep. Erin Houchin, Indiana
- Rep. Michael Rulli, Ohio
- Rep. Virginia Foxx, North Carolina

Democrats

- Rep. Frederica S. Wilson, Florida (Ranking Member)
- Rep. Joe Courtney, Connecticut
- Rep. Mark Takano, California
- Rep. Pramila Jayapal, Washington
- Rep. Teresa Leger Fernández, New Mexico
- Rep. Kathy E. Manning, North Carolina
- Rep. Raul M. Grijalva, Arizona
- Rep. Gregorio Kilili Camacho Sablan, Northern Marina
- Islands
- Rep. Lucy McBath, Georgia
- Rep. Suzanne Bonamici, Oregon
- Rep. Alma Adams, North Carolina



U.S. House Education And Workforce Committee Ordered To Cut \$330 Billion

The budget resolution instructs the committee to reduce spending by at least \$330 billion ov next decade, which would weaken future of work preparedness.

The House Budget Committee passed a budget blueprint on Thursday for \$4.5 trillion in tax cuts and \$1.5 trillion in spending reductions over the next decade.

Republicans argue the reductions are necessary to fund \$300 billion in new immigration and defense spending.



Under Consideration







Reduce Loan Forgiveness





"Short-Term Pell" - "Workforce Pell"

- Proposals to:
 - o extend Pell Grant eligibility to students enrolled in quality, short-term micro-credentials programs.
 - olower the threshold for program length to qualify for Pell Grants, potentially including **programs as short** as 8 weeks or 150 clock hours.
 - Increase access to workforce training and skills development, leading to better job outcomes and economic mobility.



III. Impact of policy changes on higher education



Funding & financial strain



NEWS 27 February 2025

US universities curtail PhD admissions amid Trump science funding cuts

John Hopkins slashes more than 2,000 jobs as Trump administration's \$800 million cut in USAid funding

'Reign of terror.' Universities freeze hiring, rescind offers, start layoffs amid Trump cuts

By Hilary Burns, Mike Damiano and Diti Kohli Globe Staff, Updated March 14, 2025, 7:54 a.m.











WORCESTER

UMass Chan freezes hiring, rescinds PhD program admissions amid funding uncertainty Trump to Freeze \$175 Million for U. of Pennsylvania in Latest Federal-Funding Threat 3-19-25

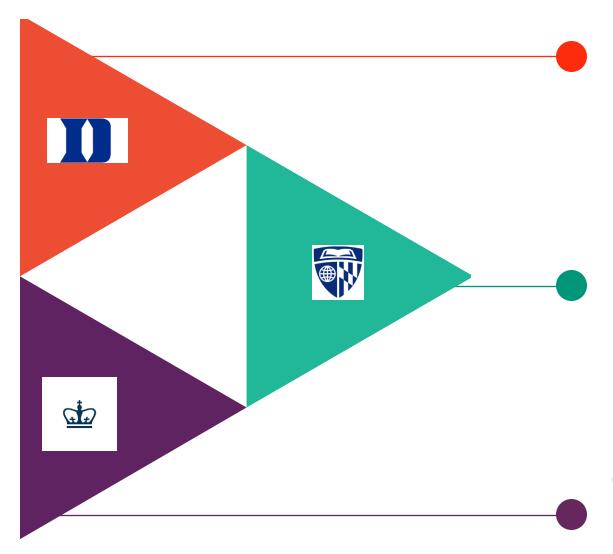
DIVE BRIEF

Harvard among latest universities to freeze hiring amid federal funding uncertainty

University of Washington announces hiring freeze

By FOX 13 Seattle Digital Team | Published March 12, 2025 7:05am PDT | University of Washington | FOX 13 Seattle | 🖈





John Hopkin's University

\$800 million cut in USAID funding

https://www.theguardian.com/us-news/2025/mar/13/johns-hopkins-job-cuts-usaid

Duke University

Hundreds of millions in NIH funds

https://apnews.com/article/trump-cuts-research-funding-nih-duke-7f24b33bbad54490583520536ab40e0c

Columbia University

DOJ, HHS, ED, and GSA cancels \$400 million

https://www.ed.gov/about/news/press-release/doj-hhs-ed-and-gsa-announce-initial-cancelation-of-grants-and-contracts-columbia-university-worth-400-million







Hiring freezes - faculty & staff cuts Scholarships & student funding



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Hiring freezes - faculty & staff cuts Scholarships & student funding Reduced graduate admissions (e.g. PhD) Faculty internal grants



Hiring freezes - faculty & staff cuts Scholarships & student funding Reduced graduate admissions (e.g. PhD) Faculty internal grants Discretionary funding- professional development; travel etc



Hiring freezes - faculty & staff cuts Scholarships & student funding Reduced graduate admissions (e.g. PhD) Faculty internal grants Discretionary funding- professional development; travel etc **Programming**



Hiring freezes - faculty & staff cuts Scholarships & student funding Reduced graduate admissions (e.g. PhD) Faculty internal grants Discretionary funding- professional development; travel etc Programming e.g. IPE Programs Program & Department Cuts and Consolidations



Finances: Risks to Student Loan Programs

Caps of Loans

If loans are available, they could be capped... Students enrolled in graduate professional programs could be limited to \$150,000.

Impact on Enrollment









Grad Plus Loans

Proposed elimination will limit students to the commercial lending market.

Loan Forgiveness Programs

Elimination of Public Service Loan Program & curtailing of income driven loan repayments



Finances: Pell Grants

February 24, 2025

Amid Federal Upheaval, a Pell Shortfall Looms

The Pell Grant is facing a projected \$2.7 billion budget shortfall, its first in over a decade. With the Education Department in turmoil and Trump slashing spending, access advocates worry cuts may be unavoidable.

Federal Pell Grants usually are awarded only to undergraduate students who display exceptional financial need and have not earned a bachelor's, graduate, or professional degree.



Finances: Student Loans

- Student loan debt in the United States totals
 \$1.777 trillion in 2024.
- Majority is for undergraduate degrees.
- Federal student loan debt represents **92.2% of** all student loan debt; 7.79% of student loan debt is private, including \$29.3 billion in refinance loans.



Graduate Student Loans

\$102,790

Ave. graduate degree holder cumulative federal loan Debt.

54.0%

Graduate school completers have federal loan debt 74.8%

Graduates with professional doctorates.

(e.g. JD, MD, DDS etc.)



Finances: Student Loans

- Females borrow more than males (3.63% at bachelors and 14.2% at associates).
- Among graduate students, 40% of Black students and 22% of White students accumulate debt for graduate school.
- Socioeconomic status and family support major determinants.



Student Loan Forgiveness

- 18.4% of eligible student borrowers apply for loan forgiveness.
- In 2015, less than 6% of eligible borrowers of FFELP loans were enrolled in income-driven repayment plans compared to nearly 30% of borrowers with loans made directly by the Department of Education.



Student Loan Forgiveness

- March 7,2025- ALIGNING PUBLIC SERVICE LOAN FORGIVENESS WITH ACTUAL PUBLIC SERVICE: President Donald J. Trump signed an Executive Order to end taxpayer-funded student loan forgiveness for anti-American activists.
 - The Order directs the Secretary of Education to revise the Public Service Loan Forgiveness (PSLF) program to exclude from eligibility organizations that engage in activities that have a substantial illegal purpose.
 - Further, the prior administration's waiver process misused taxpayer funds to forgive loans years early. – "Biden made immediate forgiveness available for people who didn't pay the full amount, didn't pay on time, or didn't even enroll in the right repayment plan".



International Student Market

- Total number of international students at U.S. colleges and universities reached an all-time high of more than 1.1 million (1,126,690) international students in 2023/2024, a 7% increase from the previous academic year.
- 502,291 graduate students an 8% increase



International Student Market

- International students contributed an estimated US\$43.8 billion to the American economy during the 2023-24 academic year.
- Supported 368,339 jobs,
- Surpassed the previous year's figure by 7%.

NAFSA's analysis of enrollment data from the 2023-24 Open Doors® initiative Report prepared by of the US Department of State and the Institute of International Education.

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International Student Market

Increasing barriers and uncertainty....

Concerns about safety and policy changes (e.g., travel bans) limiting ability to complete studies. Federal staff layoffs impacted programs supporting international students.

House bill would bar Chinese students



Moody's Ratings

DIVE BRIEF

Moody's turns negative on higher ed's financial outlook amid Trump cuts

Funding cuts, layoffs at the Education Department, attacks on colleges, endowment taxes and other federal policy changes create major new risks for the sector, analysts said.

Published March 19, 2025



Office of Civil Rights



Title IX

• Universities do not have to change any policies implemented under the 2024 regulation if they are not in conflict with the 2020 regulations.



Reaction to DEI Bans

- Eliminating DEI Offices and Programs:
 - Including diversity and inclusion offices, intercultural centers, interfaith centers programs focused on women and LGBTQ people.
- Layoffs:
 - DEI designated positions



Reaction to DEI Bans

Canceling Events and Programs:

 e.g. Rutgers University's cancellation of its online "HBCUs and Registered Apprenticeship Mini-Conference".

Eliminating Student Clubs:

 e.g. United States Military Academy at West Point axed clubs centered around gender, race, ethnicity, and sexuality.



Reaction to DEI Bans

Scrutiny of Courses & Catalogs:

- University officials are using keywords lists to search through course catalogs and ensure no general education or major requirements are focused on DEI. Removing DEI Language and References:
- "diversity," "inclusion," and "affirmative action" removed from websites, policies, and course catalogs.

Rebranding DEI:

"Office of Belonging



Reaction to Protestors

Change in University approach:

- Less leniency with students
- Columbia complied with a number of the administration's demands includingit suspended or expelled some of the students who participated in the takeover of Hamilton Hall and revoked the diplomas of some graduates, nearly a year after the takeover.



Regulation & accreditation



Accreditation

As Colleges Face Funding Threat, Accreditors Offer Flexibility

February 28, 2025

Accreditors are relaxing enforcement of DEI standards as colleges grasp for answers on what unclear Trump administration directives targeting DEI mean.

https://www.insidehighered.com/news/governance/accreditation/2025/02/28/accreditors-offer-flexibility-dei-standards



Accreditation

February 22, 2025

ABA Suspends DEI Standards for Accreditation

By Josh Moody

The American Bar Association is suspending diversity, equity and inclusion standards for the law schools it accredits amid President Donald Trump's crackdown on DEI efforts, Reuters reported.

An ABA council reportedly voted on the change Friday, suspending DEI standards through August as the organization—which accredits nearly 200 law schools—considers permanent changes.

https://www.insidehighered.com/news/quick-takes/2025/02/22/aba-suspends-dei-standards-accreditation

Major Business School Accreditor Drops DEI Language

Bennett Leckrone March 11, 2025

The Association to Advance Collegiate Schools of Business (AACSB) dropped diversity and inclusion from its guiding principles for accredited schools in a February update. The AACSB replaced that language with "community and connectedness. The agency removed language around diversity and inclusion amid attacks on DEI.

https://www.insidehighered.com/news/quick-takes/2025/02/21/stem-accreditor-drops-deia-its-standards

https://www.bestcolleges.com/news/aacsb-drops-dei/



Accreditation

December 10, 2024

The WASC Senior College & University Commission, one of the seven regional bodies tasked with accrediting U.S. colleges, has proposed to delete all mentions of diversity, equity, and inclusion (DEI) from its standards.

WASC proposed the changes in late November, three weeks after the reelection of Donald Trump, who has promised to punish accreditors and to remove "all Marxist diversity, equity, and inclusion bureaucrats." The proposal kicked off a two-week public review period.

https://www.forbes.com/sites/meglittlereilly/2024/12/10/major-college-accreditor-proposes-to-delete-dei-and-go-it-alone/



IV. What does this mean for OT & OTA programs?



Enrollment & student access issues



Enrollment & Student Access

Financial aid challenges

Barriers to 1st generation & lowincome students









Existing declines in applicants

Job market?

71%

Seats filled in OT Programs AY 2024-25

Existing Declines

56%

Seats filled in OTA Programs AY 2024-25

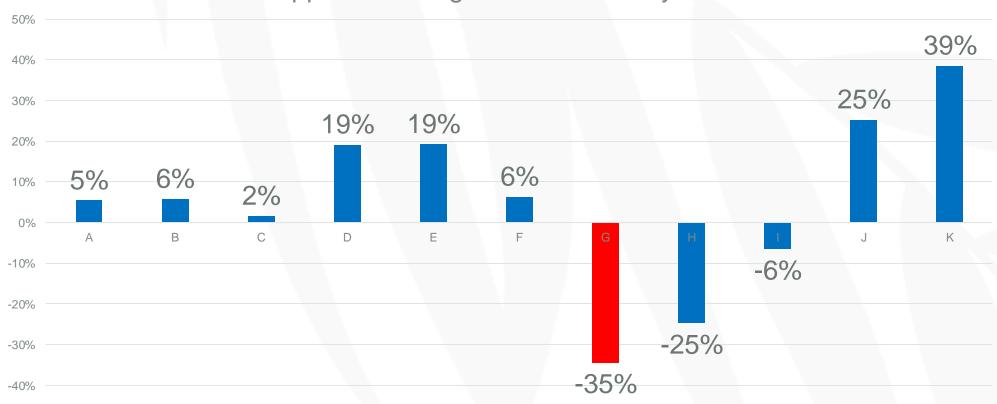


Decrease in Applicants in OTCAS since 2017



Existing Declines

Applicant change over the last 7 years.



Financial Aid Changes

Decreased funding & elimination of programs

Potential to move to commercial sector

Decrease in loan forgiveness options



Job Market



Impact of IDEA & El Changes



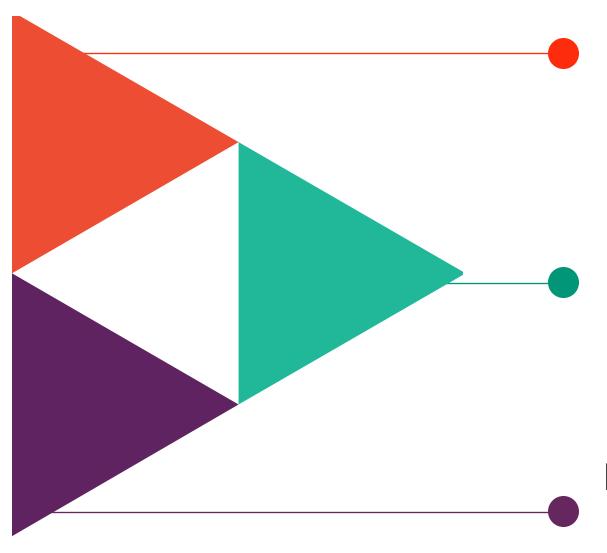
Impact of Medicaid & Medicare Changes



Impact of priority changes at HHS



First-generation and low-income students



Title I funding

Title I of the ESEA supplements State and local funding for low-achieving children, especially in high-poverty schools. "equal opportunity for all"

Access to resources

Resources to manage applications & college finances.

Elimination of programs

Potential widening of educational inequities & roll back of affirmative action policies.



Financial viability



Strategies at the school level

Optimize staffing & faculty

Consolidation and program reductions









Costs cutting & budget management

Revenue Generation

Cost cutting & budget



Operational Costs

Travel, CPD, new equipment, technology



Temporary Savings

Freeze on hires, non-essential capital items



Non-core services



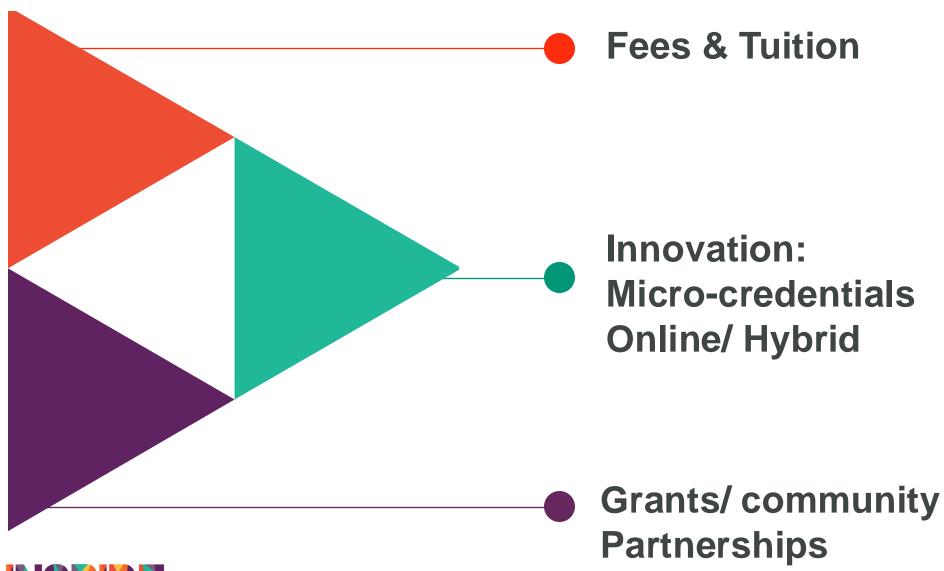
Optimize staffing and faculty

Consolidate Administration Roles Adjust work loads; hours; share resources

Increase use of P/T and adjunct options

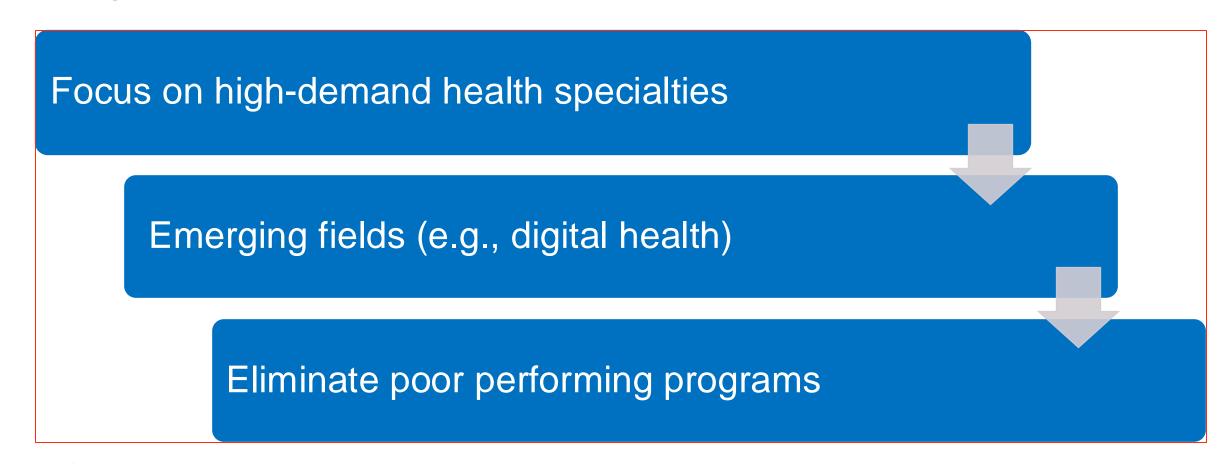


Revenue Generation



Consolidate & Eliminate Programs

Proposed solutions:





Faculty Well-being



High Rates of Stress

New Report Sheds Light on College Faculty and Staff Mental Health October 28, 2024

60%

Faculty reporting stress, anxiety or depression

80%

Feeling same or increased from previous year



Impact on Performance

New Report Sheds Light on College Faculty and Staff Mental Health October 28, 2024

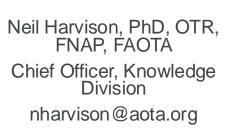
15%

Instructors felt burned out or exhausted

15%

less energy and patience, potentially impacting their teaching performance







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